

GROUP STRUCTURE

Sembcorp Industries

UTILITIES

Sembcorp Utilities 100%

SINGAPORE

Sembcorp Cogen	100%
Sembcorp Power	100%
Sembcorp Gas	70%
Sakra Island Carbon Dioxide	30%
Sembcorp NEWater	100%

CHINA

Sembcorp Utilities Investment Management (Shanghai)	100%
Fuzhou Sembcorp Water Co	70.3%
Nanjing Sembcorp SUIWU Co	95%
NCIP Water Co	95%
Qinzhou Sembcorp Water Co	80%
Qitaihe CWC Water Co	88.8%
Shanghai Cao Jing Co-generation Co	30%
Sanhe Yanjiao CWC Water Co	92.1%
Shenyang Sembcorp Water Co	80%
Sembcorp Tianjin Lingang Industrial Area Wastewater Treatment Co	90%
Xinmin Sembcorp Water Co	88.8%
Yancheng China Water Co	47.9%
Zhangjiagang Free Trade Zone Sembcorp Water Co	80%
Zhangjiagang Free Trade Zone Sembcorp Water Recycling Co	80%
Zhumadian China Water Co	49.8%

INDIA

Thermal Powertech Corporation India	49%
Sembcorp Gayatri O&M Co	70%

INDONESIA

PT Adhya Tirta Batam	48.8%
PT Adhya Tirta Sriwijaya	39.1%

PHILIPPINES

Subic Water and Sewerage Co	29.3%
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VIETNAM

Phu My 3 BOT Power Co	33.3%
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OMAN

Sembcorp Salalah Power and Water Co	60%
Sembcorp Salalah O&M Services Co	70%

UAE

Emirates Sembcorp Water & Power Co	40%
Sembcorp Gulf O&M Co	100%

SOUTH AFRICA

Sembcorp Silulumanzi	97.7%
Siza Water Co	71.8%

UK

Sembcorp Utilities (UK)	100%
Sembcorp Bournemouth Water	97.7%

ANTIGUA

Sembcorp (Antigua) Water	97.7%
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BONAIRE & CURAÇAO

Sembcorp St Maarten Water	97.7%
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CHILE

Bayesa	97.7%
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Sembcorp Aguas Chacabuco	97.7%
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Sembcorp Aguas Lampa	97.7%
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Sembcorp Aguas Santiago	97.7%
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PANAMA

Aguas de Panama	97.7%
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Sembcorp Environment 100%

SINGAPORE

SembWaste	100%
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Sembcorp Tay Paper Recycling	60%
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AUSTRALIA

SembSita Australia	40%
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INDIA

SembRamky Environmental Management	51%
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MARINE

Sembcorp Marine 61.0%*

SINGAPORE

Jurong Shipyard	100%
Sembawang Shipyard	100%
PPL Shipyard	85%
SMOE	100%
Jurong SML	100%
Sembcorp Marine Technology	100%

CHINA

COSCO Shipyard Group	30%
Shenzhen Chiwan Offshore Petroleum Equipment Repair & Manufacture Co	35%

INDONESIA

PT Karimun Sembawang Shipyard	100%
PT SMOE Indonesia	90%

BRAZIL

Estaleiro Jurong Aracruz	100%
Jurong do Brasil Prestação de Serviços	100%

USA

Sembcorp-Sabine Shipyard	100%
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INDIA

SembMarine Kakinada	19.9%
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INDUSTRIAL PARKS

Sembcorp Industrial Parks 100%

VIETNAM

Vietnam Singapore Industrial Park JV Co	40.4%
Vietnam Singapore Industrial Park & Township Development Joint Stock Co	40.3%
VSIP Bac Ninh Co	40.3%
VSIP Hai Phong Co	40.3%

CHINA

Wuxi-Singapore Industrial Park Development Co	45.4%
Sino-Singapore Nanjing Eco High-tech Island Development Co	21.5%

SINGAPORE

Gallant Venture	23.9%
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Sembcorp Parks Management 56%

OTHER BUSINESSES

Sembcorp Design and Construction 100%

Shenzhen Chiwan Sembawang Engineering Co 32%

Singapore Precision Industries / Singapore Mint 100%

This list of companies is not exhaustive.

The Utilities business also includes the SUT and PPU divisions of Sembcorp Industries.

Figures reflect shareholding as at February 28, 2011.

** Calculated based on the number of issued ordinary shares excluding treasury shares.*